

# Ethical Decision Making & A Caring Response

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# Learning Objectives



# Do any of these sound familiar?



*"It felt like the right thing to do at the time."*

*"I know that's what the rules say, but this is different!"*

*"The devil made me do it."*

*"It all happened so quickly."*

*"I just work here."*

# Today let's agree to...

*be courteous  
and  
attentive*

*be reflective*

*slow down!*

*make space  
for all voices*

*respect  
silences*

*participate*

*What else?*

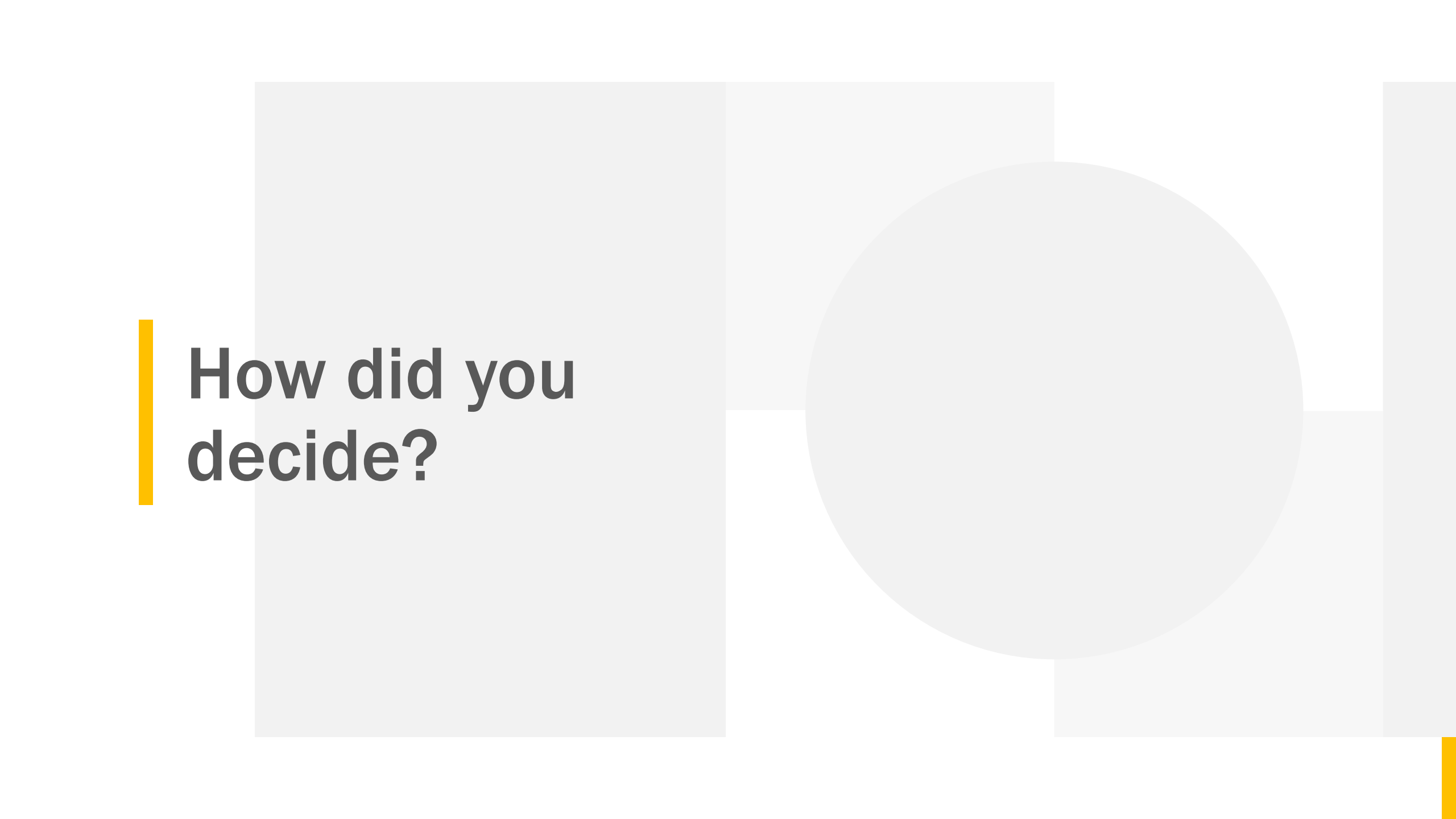
# Culture



ARE YOU  
READY?







**How did you  
decide?**


Compare and contrast  
*morality* and *ethics*



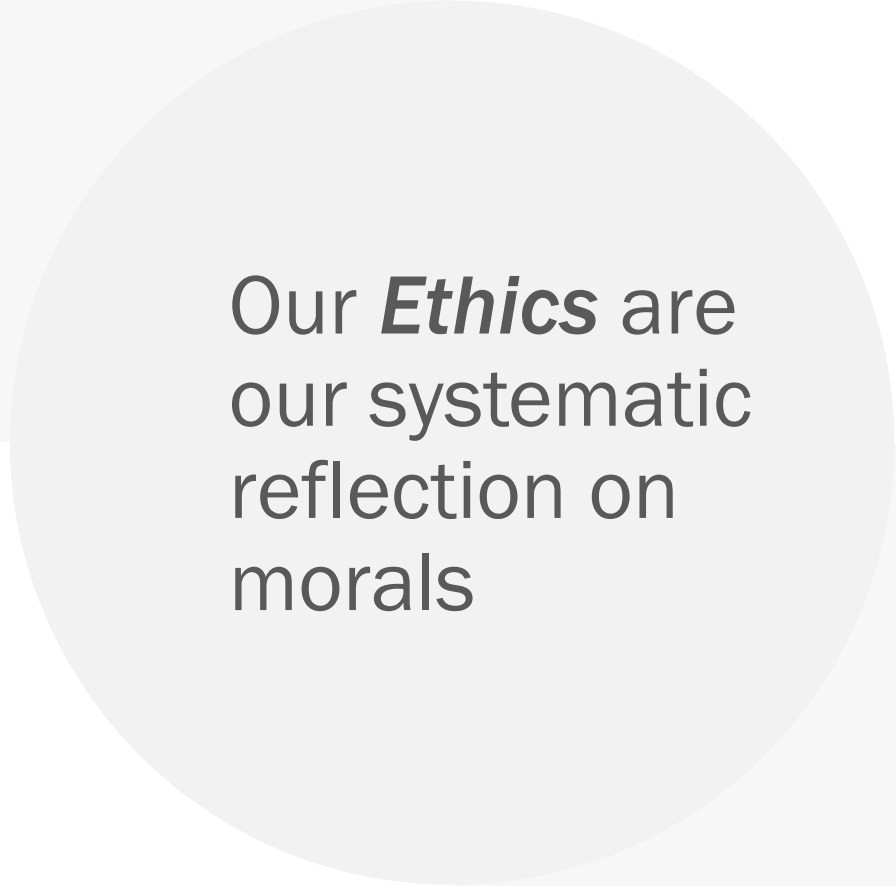


# Morality and our “On Alert” moments






Our personal *Morality* consists of our personal principles of what we perceive as right/wrong, good/bad. These are acquired over a lifetime.



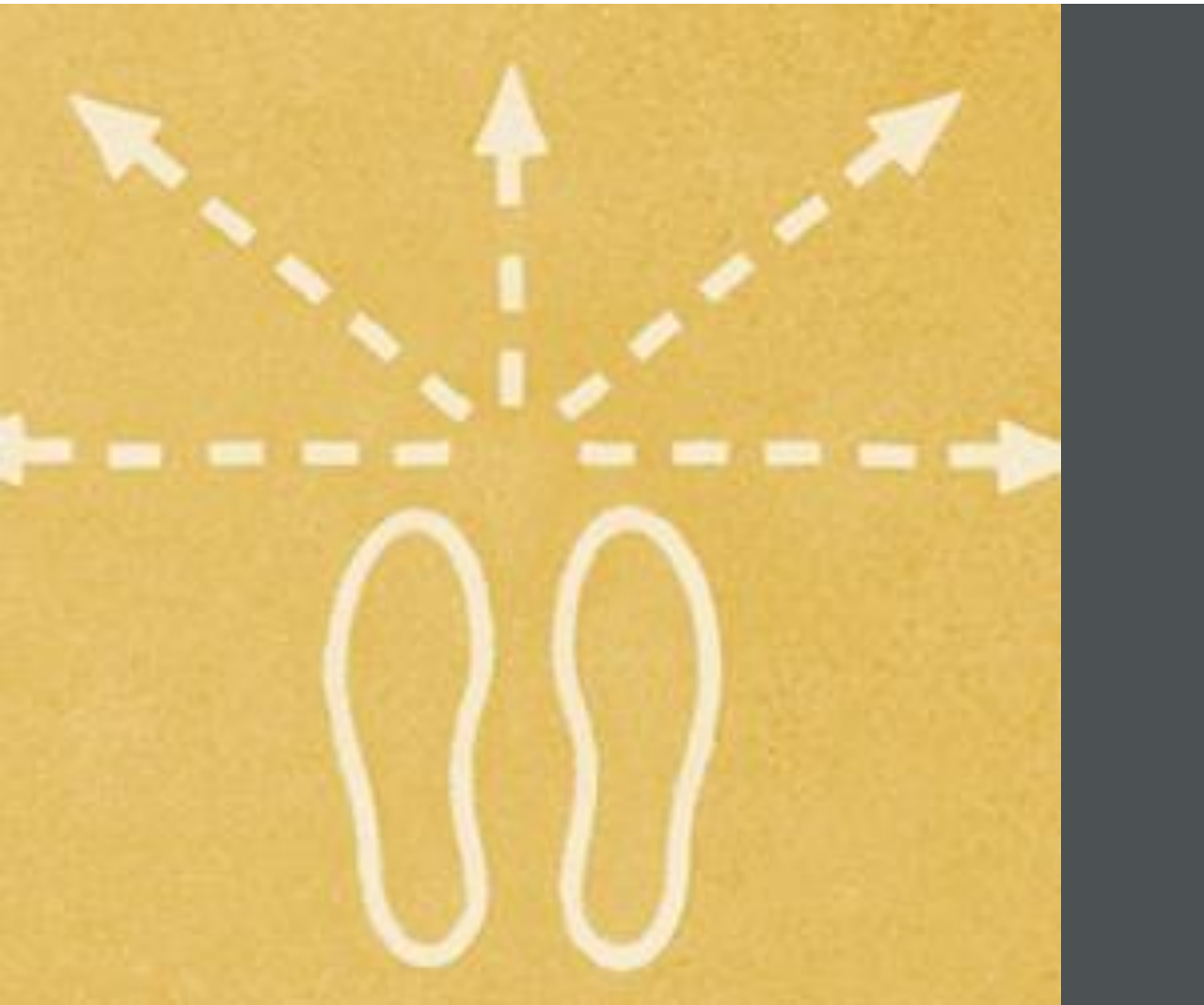
Our *Ethics* are our systematic reflection on morals

Our *morality* may only take us only so far – when our personal “alert” sounds, we need an *ethical* decision-making process to help us go further. Ethics gives us *that process* to decide what to do next.



# Morality vs Ethics

	MORALS	ETHICS
<b>What are they?</b>	Our personal compass of right and wrong (i.e., our personal beliefs).	Agreed upon rules of conduct of a particular group of people (e.g., a profession).
<b>Where do they come from?</b>	Held beliefs acquired across a lifetime (influenced by parents, teachers, religious leaders, society, culture).	Practiced set of principles or guidelines. Learned from a reflective process, external bodies, such as a profession of which we may be members.
<b>Why might we act on them?</b>	Often feel automatic or because we believe something is the right thing to do.	We have discerned a process of reflection or an external process, such as a belief system or profession presented a process or method.
<b>Flexibility</b>	Our morality is influenced by our experiences. Unless our beliefs about something change, our morality remains consistent.	Ethical positions can change based on changing views in society.
<b>Conflicts</b>	We may morally (personally) agree or disagree with the moral positions of others. We may agree or disagree with an ethical position of a group. We may also experience conflicts within ourselves when our own principles conflict. This is why it is so essential to be able to identify and name your own alerts of Ethical Distress.	Ethical decisions are based on shared understandings of morality.



Recognize  
***a caring response*** in the  
context of  
person-centered care

1

**Maintaining  
professional  
boundaries**

(navigating skillfully  
between friendly &  
professional conduct)

2

**Technical competence**

(keeping skills up,  
knowing the limits of  
your role)

3

**Professional  
responsibility**

(accountability +  
responsiveness )

The background of the slide features a pattern of numerous hands in various shades of gray, all reaching upwards towards the center. The hands are of different sizes and orientations, creating a sense of collective effort and support.

# Person-Centered Care

What does person centered care mean to you?

Record for yourself your own definition

# Person-Centered Care

A background graphic consisting of several stylized, light gray hands reaching upwards from the bottom of the frame towards the top. The hands are of various sizes and orientations, creating a sense of collective support and care.

**Care is driven by the  
care recipient**  
(and supported by the  
care professional)

**Upholds autonomy**  
(and avoids paternalism)

**Fosters optimal aging**  
for the whole person  
(a BPSS approach)

**Recognizes the  
individuality of  
each person**



# What is the link between person-centered care **and ethics?**

We create person-centered care  
from moment-to-moment

The values of the person we are  
serving must come first (not ours)

**Acting ethically in  
the moment =  
person-centered  
care**

**What kind of person  
does it take to deliver  
person-centered care?**

***An ethical and  
discerning person!***

Competent

Caring (*for self and others*)

Professional

Reflective

Accountable

Responsive

# A Caring Response: the GOAL of ethical decision making

**1**

**Maintaining  
professional  
boundaries**

(navigating skillfully  
between friendly &  
professional conduct)

**2**

**Technical  
competence**

(keeping skills up,  
knowing limits)

**3**

**Professional  
responsibility**

(accountability +  
responsiveness )

**To whom do we  
owe a caring  
response?**

**Individuals we serve/  
ourselves**

**Family Members**

**Staff/Coworkers**

# REVIEW

## **Morality**

*Internal*

Personal beliefs about right & wrong

Unlikely to change unless beliefs change

## **Ethics**

*External*

Rules of conduct for acceptable behavior in professions

Provides a process to follow in making decisions

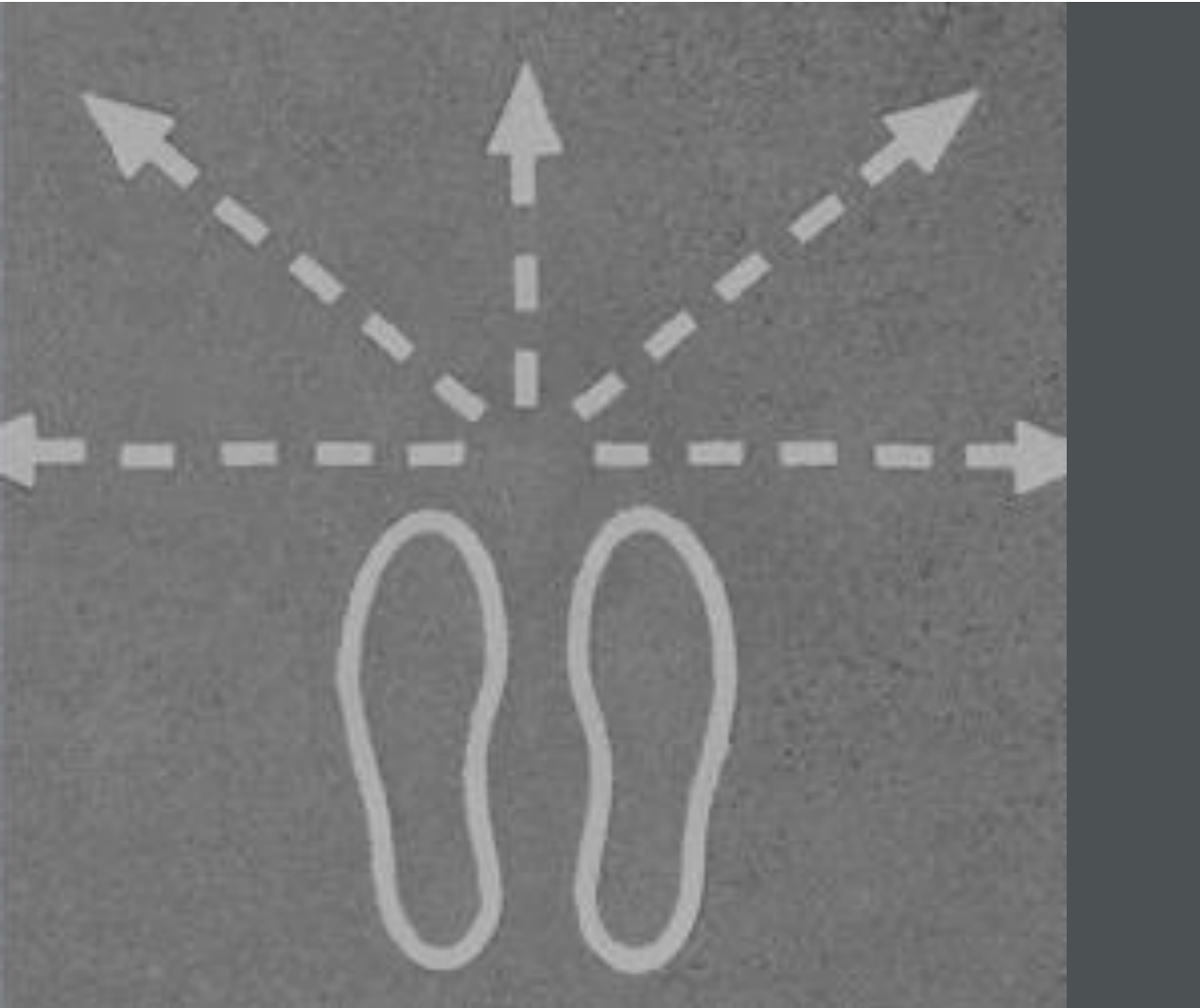
## **A caring response**

*The GOAL*

Maintaining professional boundaries

Being competent

Acting responsibly (being accountable & responsive)



**Identify**  
***ethical principles***  
**that are**  
**professionally**  
**important**

# ETHICAL PRINCIPLES

- Do good (beneficence)
- Do no harm (non-maleficence)
- Uphold justice
- Keep promises (fidelity)
- Tell the truth (veracity)
- Support autonomy



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## Beneficence (doing good)

- Traditionally understood as the first principle of morality
- Bring about good outcomes
- Action done to benefit another
- Notion of benefits over burdens

*But how do we know what “doing good” means in any given situation?*

# ETHICAL PRINCIPLES

- Do good (beneficence)
- **Do no harm (non-maleficence)**
- Uphold justice
- Keep promises (fidelity)
- Tell the truth (veracity)
- Support autonomy

## Non-maleficence (doing no harm)

- Inflict no harm on self or others
- Prevent harm
- Remove an existing harm

*Is it always possible to avoid harm? Could minimizing harm sometimes be the best outcome we can get?*

# ETHICAL PRINCIPLES

- Do good (beneficence)
- Do no harm (non-maleficence)
- **Uphold justice**
- Keep promises (fidelity)
- Tell the truth (veracity)
- Support autonomy

## Justice

Equitable and appropriate treatment through:

- Fair allocation of benefits and burdens
- Compensation for wrongdoing
- Procedures that require ordering in a fair manner

*How do we create justice in an unjust system?*

# ETHICAL PRINCIPLES

- Do good (beneficence)
- Do no harm (non-maleficence)
- Uphold justice
- **Keep promises (fidelity)**
- Tell the truth (veracity)
- Support autonomy

## Fidelity

- Being faithful
- Adhering to professional codes of ethics
- Honoring what is agreed upon, whether verbal or written
- Promise keeping

*Is it always possible to make – or keep – promises?*

# ETHICAL PRINCIPLES

- Do good (beneficence)
- Do no harm (non-maleficence)
- Uphold justice
- Keep promises (fidelity)
- **Tell the truth (veracity)**
- Support autonomy

## Veracity

- Honesty
- Truth-telling

*Could telling the truth actually cause harm? Is honesty always the best policy?*

# ETHICAL PRINCIPLES

- Do good (beneficence)
- Do no harm (non-maleficence)
- Uphold justice
- Keep promises (fidelity)
- Tell the truth (veracity)
- **Support autonomy**

## Autonomy

- Thinking, deciding and acting freely and independently
- Self-determination
- Choosing for oneself

*How do we support autonomy for those who rely on others for survival?*

# Note to self!

What ethical principles do you value most? Why are these important to you?

How do you know when your principles have been stepped on?  
What does your emotional early warning system feel like?





**Recognize**  
***types of ethical problems***

# Moral Distress

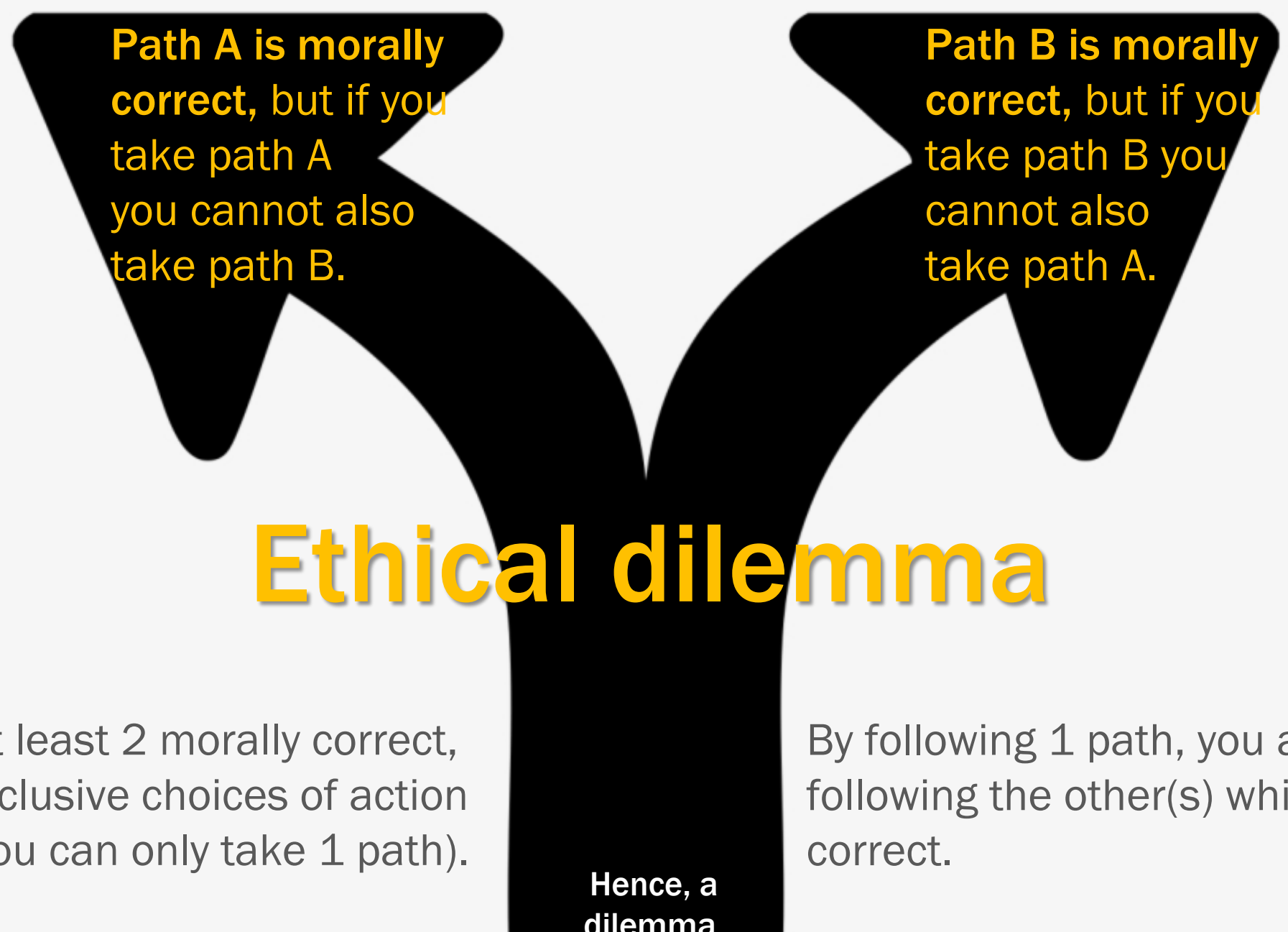
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You know the right thing to do but you can't do it because you are blocked by something, e.g.:

- Your organization's policies
- Your own fears

The situation is new or very complex and you know something is wrong BUT you don't know what to do.

Locus of Authority - it may not be your place to act.



**Path A is morally correct, but if you take path A you cannot also take path B.**

**Path B is morally correct, but if you take path B you cannot also take path A.**

# Ethical dilemma

You have at least 2 morally correct, mutually exclusive choices of action (meaning you can only take 1 path).

By following 1 path, you are not following the other(s) which are also correct.

Hence, a dilemma.

# REVIEW

## Ethical principles

- Do good
- Do no harm (x3)
- Uphold justice
- Keep promises
- Tell the truth
- Support autonomy

## Ethical problems

- Moral distress (something is wrong but you are blocked from action)
- Ethical dilemma (you have at least 2 morally correct options but cannot do both, so you will be both wrong & right)

## Knowing when you need ethics

- Tune into your “alert system” or emotional discomfort
- Respond by stopping and reflecting on what is & what ought to be

**Apply the  
*PAUSE model*  
of ethical decision making**

**Pause & clear your mind.**

**Assess the facts.**

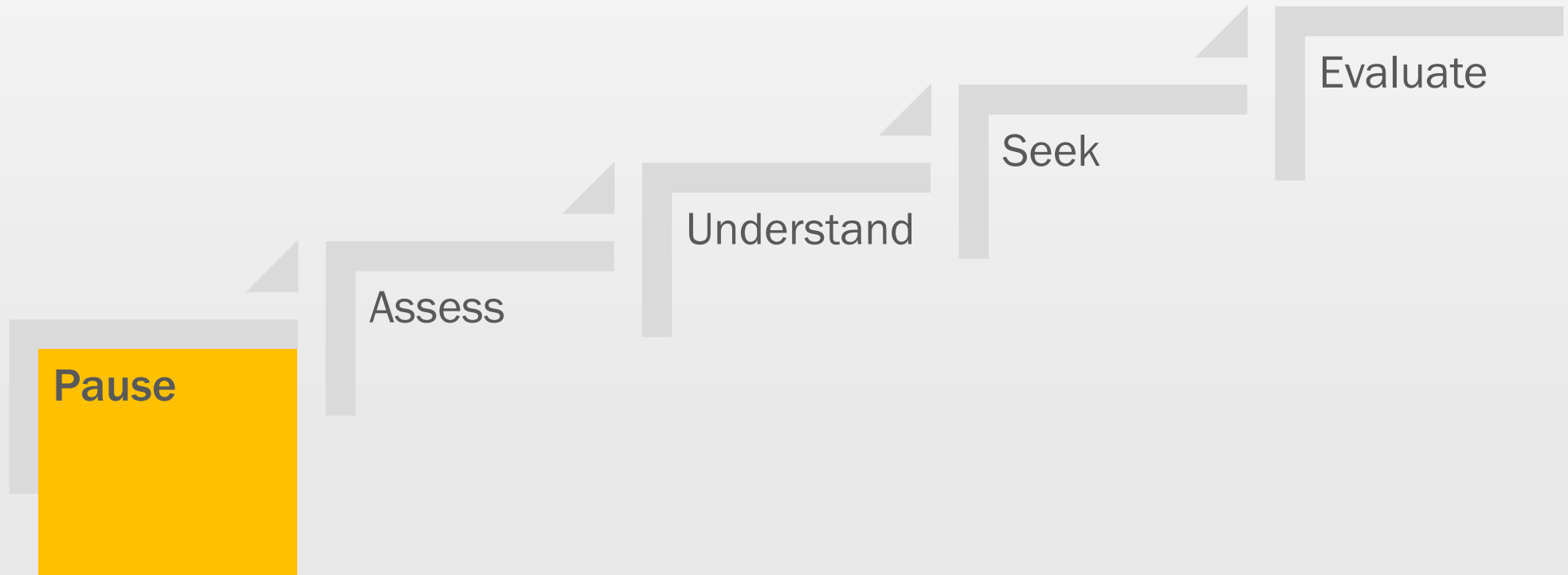
**Understand your options.**

**Seek the best solution.**

**Evaluate the outcome & the process.**

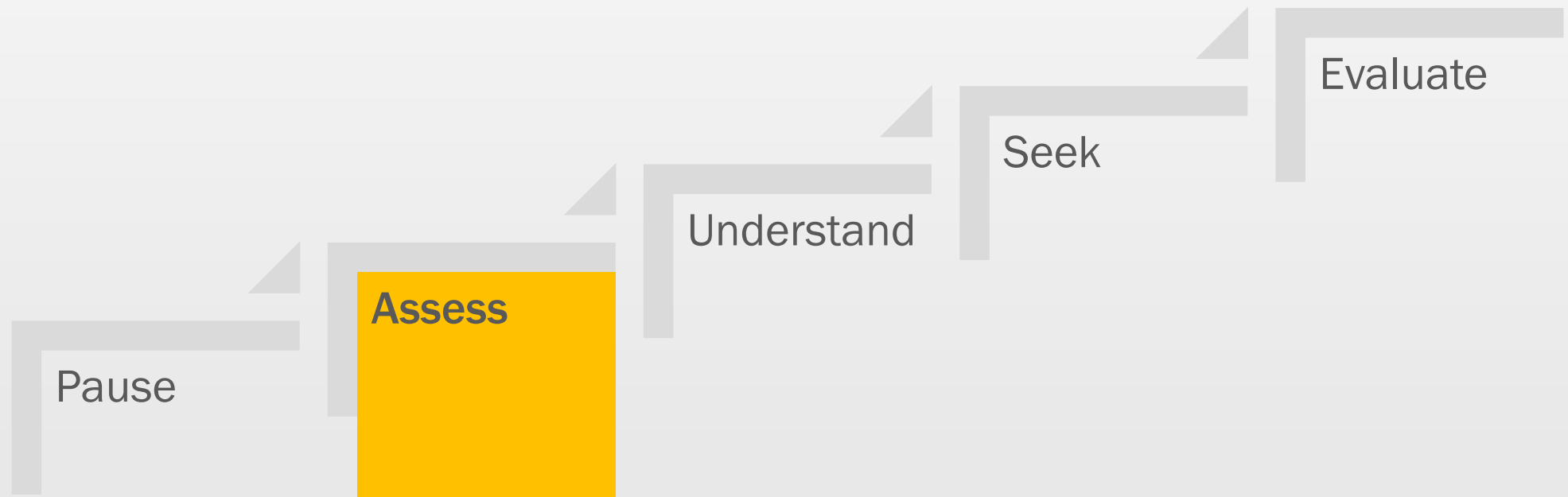
The 5 step PAUSE model of ethical decision making

# Step 1: Pause & clear your mind

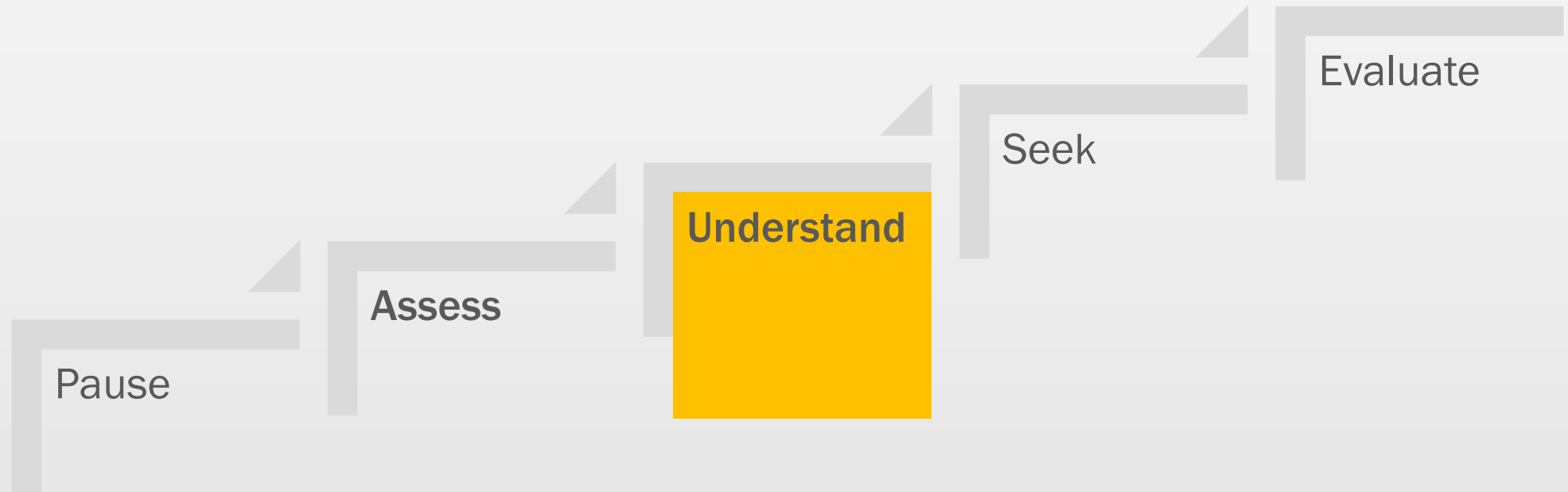




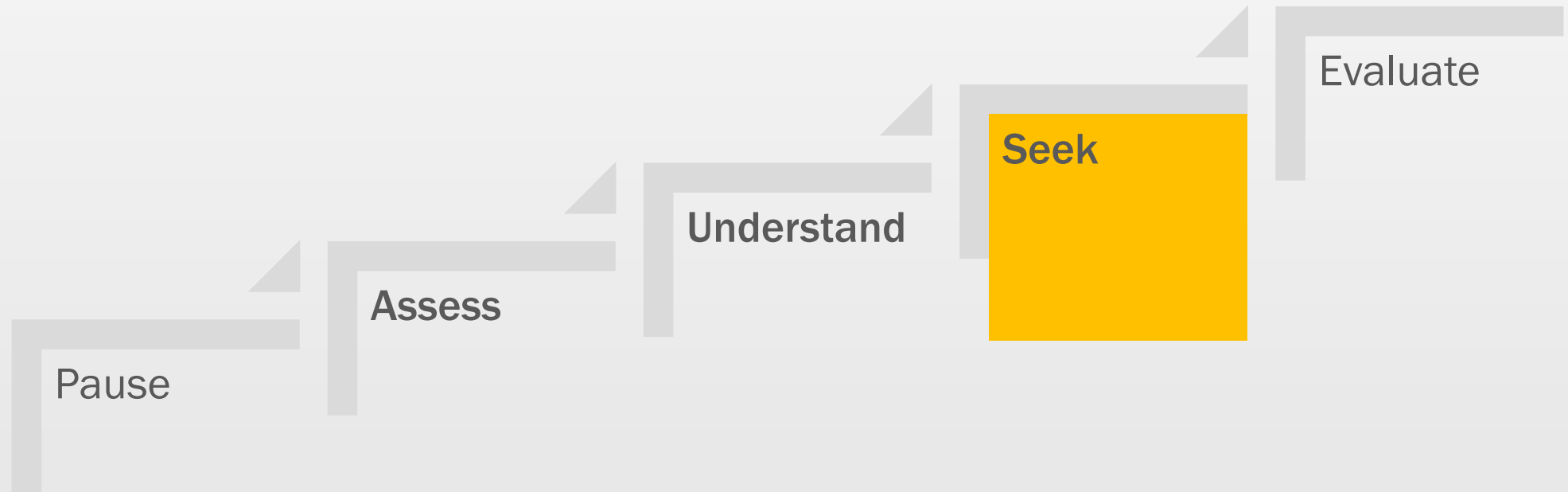
## Step 2: Assess the facts



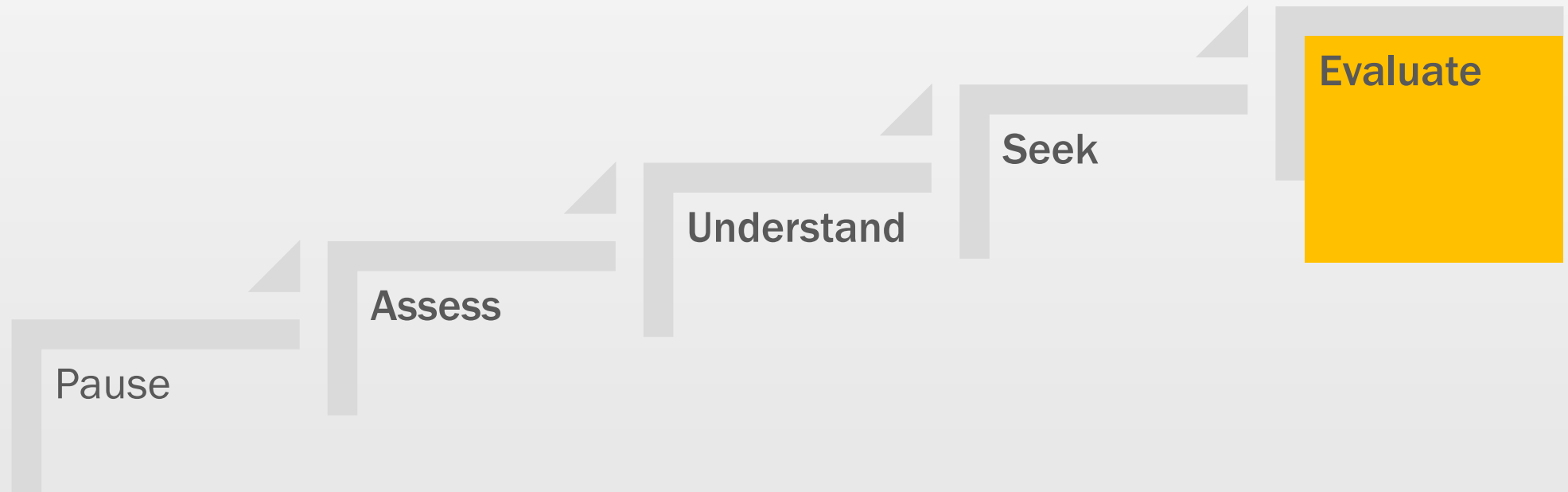
# Step 3: Understand your options



# Step 4: Seek the best solution



# Step 5: Evaluate the outcome & the process



JUST  
ONE  
THING



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Gerontology



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for a greater Richmond

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